



**Health Services**  
LOS ANGELES COUNTY

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August 23, 2006

TO: Each Supervisor

FROM: Bruce A. Chernof, M.D.  
Director and Chief Medical Officer

SUBJECT: **AVERAGE DAILY CENSUS, OUTPATIENT VISITS  
(EMERGENCY ROOM), AND OUTPATIENT VISITS  
(AMBULATORY CARE) MONTHLY REPORT – JUNE 2006**

Bruce A. Chernof, MD  
Director and Chief Medical Officer

John R. Cochran III  
Chief Deputy Director

William Loos, MD  
Acting Senior Medical Officer

As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Outpatient (ER), and Outpatient (Ambulatory Care) visits for the month ending June 30, 2006.

Each detail report for ADC, ER, and Ambulatory Care are provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: a) a 12-month history, by hospital, for last fiscal year, b) an actual/estimate table for the current fiscal year, by hospital, and c) a graph that provides a quick snapshot view of our overall trends.

The June MTD actual census of 1,472 is 133 less than the June 2006 census budget of 1,605, and 20 less than the actual ADC for June 2005 of 1,492. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

If you have questions or need additional information, please let me know.

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**Attachments**

c: Chief Administrative Officer  
County Counsel  
Executive Officer, Board of Supervisors

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**AVERAGE DAILY CENSUS  
COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
MONTHLY OCCUPANCY REPORT  
FOR THE MONTH ENDING JUNE 30, 2006**

	(1) FY 05-06 ADOPTED BUDGET	(2) FY 05-06 YTD BUDGET	(3) 06/06 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 04-05 ACTUAL
LAC+USC MEDICAL CENTER	745	745	745	633	648	681
H/UCLA MEDICAL CENTER	332	332	328	342	340	330
MLK/D MEDICAL CENTER	172	172	170	162	174	172
RLA NATIONAL REHAB. CENTER	191	191	191	141	136	144
OV/UCLA MEDICAL CENTER	171	171	171	194	195	177
<b>TOTAL</b>	<b>1,611</b>	<b>1,611</b>	<b>1,605</b>	<b>1,472</b>	<b>1,493</b>	<b>1,504</b>

**NOTES:**

- (1) Per the Board Adopted Budget after Supplemental Budget Resolutions. (September 20, 2005)
- (2) YTD budget will be developed by the facilities based on the census level necessary to achieve each facility's Board Adopted budget. Monthly targets to be developed by facilities.
- (3) Monthly budget will be developed by the facilities for the report month based on the census level necessary to achieve each facility's Board Adopted budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census will be developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of Fiscal Year 2004-05.

ATTACHMENT I-A

**AVERAGE DAILY CENSUS**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**MONTHLY OCCUPANCY REPORT**  
**FISCAL YEARS 2004-05 AND 2005-06**

**FISCAL YEAR 2004-05**

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK/D Medical Center \*  
RLA National Rehabilitation Center  
OVI/UCLA Medical Center  
**TOTAL**

<u>JULY</u>	<u>AUG.</u>	<u>SEPT.</u>	<u>OCT.</u>	<u>NOV.</u>	<u>DEC.</u>	<u>JAN.</u>	<u>FEB.</u>	<u>MAR.</u>	<u>APR.</u>	<u>MAY</u>	<u>JUNE</u>	YTD Actual Average
689	687	708	694	673	672	685	678	678	653	683	668	681
350	343	324	316	325	318	340	326	329	330	328	330	330
191	184	172	174	162	161	170	181	167	170	174	173	173
146	138	134	143	136	151	147	152	156	140	144	138	144
160	181	175	174	175	168	182	180	182	177	188	183	177
1,536	1,533	1,513	1,501	1,471	1,468	1,524	1,517	1,512	1,470	1,517	1,492	1,505

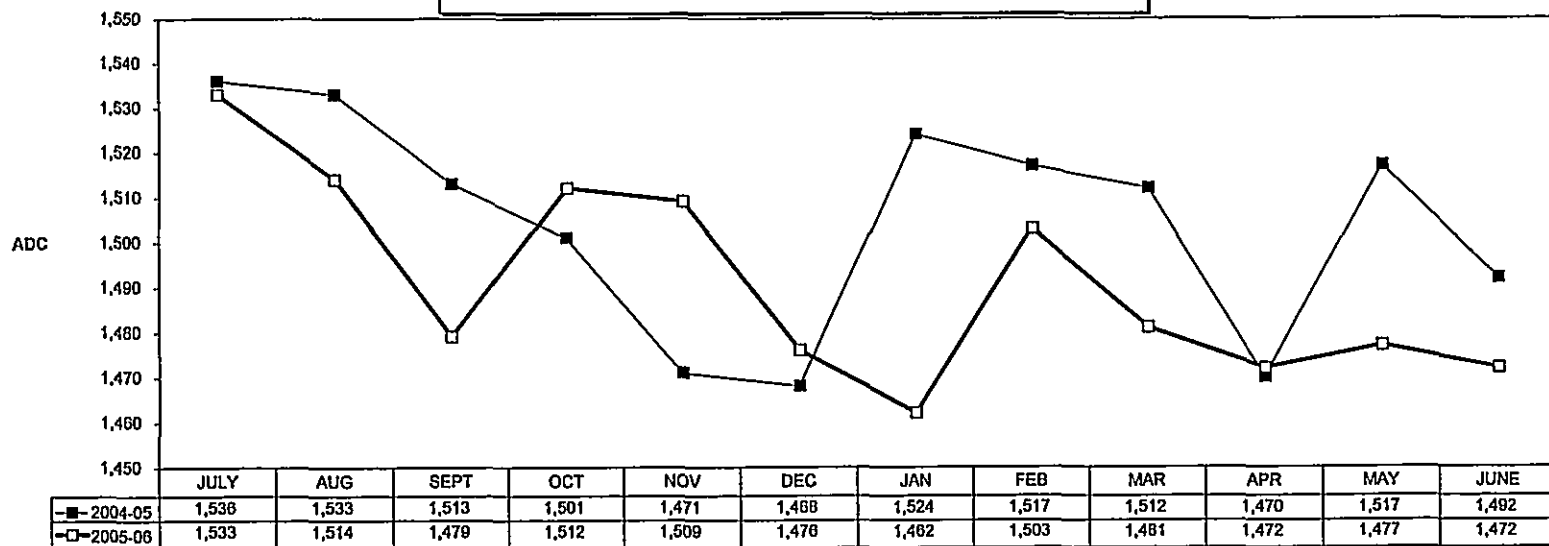
**FISCAL YEAR 2005-06**

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK/D Medical Center \*  
RLA National Rehabilitation Center  
OVI/UCLA Medical Center  
**TOTAL**

<u>JULY</u>	<u>AUG.</u>	<u>SEPT.</u>	<u>OCT.</u>	<u>NOV.</u>	<u>DEC.</u>	<u>JAN.</u>	<u>FEB.</u>	<u>MAR.</u>	<u>APR.</u>	<u>MAY</u>	<u>JUNE</u>	YTD Actual Average
680	675	661	677	659	653	629	631	632	637	621	633	649
345	336	312	333	330	327	343	356	361	341	347	342	339
183	167	172	173	182	178	171	177	157	167	173	162	172
130	139	135	138	139	128	122	136	132	139	147	141	136
195	197	199	191	199	190	197	203	199	188	189	194	195
1,533	1,514	1,479	1,512	1,509	1,476	1,462	1,503	1,481	1,472	1,477	1,472	1,491

\* Includes Augustus F. Hawkins

**MONTHLY OCCUPANCY REPORT**  
**AVERAGE DAILY CENSUS**



**OUTPATIENT VISITS - EMERGENCY ROOM**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**FOR THE MONTH ENDING JUNE 30, 2006**

	(1) FY 05-06 ADOPTED BUDGET	(2) FY 05-06 YTD BUDGET	(3) 06/06 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 04-05 ACTUAL
LAC+USC MEDICAL CENTER	11,669	11,669	11,542	12,130	12,706	11,996
H/UCLA MEDICAL CENTER	5,742	5,742	5,994	4,670	5,195	5,723
MLK/D MEDICAL CENTER	2,880	2,880	2,784	3,473	3,528	2,850
RLA NATIONAL REHAB. CENTER	← NA →					
OV/UCLA MEDICAL CENTER	3,655	3,655	3,683	3,465	3,507	3,689
<b>TOTAL</b>	<b>23,947</b>	<b>23,946</b>	<b>24,003</b>	<b>23,738</b>	<b>24,935</b>	<b>24,258</b>

**NOTES:**

- (1) Per the Board Adopted Budget after Supplemental Budget Resolutions. (September 20, 2005) averaged on monthly basis.
- (2) YTD budget will be developed by the facilities based on the number of Visits necessary to achieve each facility's Board Adopted budget. Monthly targets to be developed by facilities.
- (3) Monthly budget will be developed by the facilities for the report month based on the number of Visits necessary to achieve each facility's Board Adopted budget.
- (4) The aggregate number of actual Visits for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for Visits will be developed based on the facility's operating plan averaged on monthly basis.
- (6) Actual average number of Visits averaged for the 12-month period of Fiscal Year 2004-05.

ATTACHMENT I-B

# **OUTPATIENT VISITS - EMERGENCY ROOM**

**COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
FISCAL YEARS 2004-05 AND 2005-06**

**FISCAL YEAR 2004-05**

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK/D Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
**TOTAL**

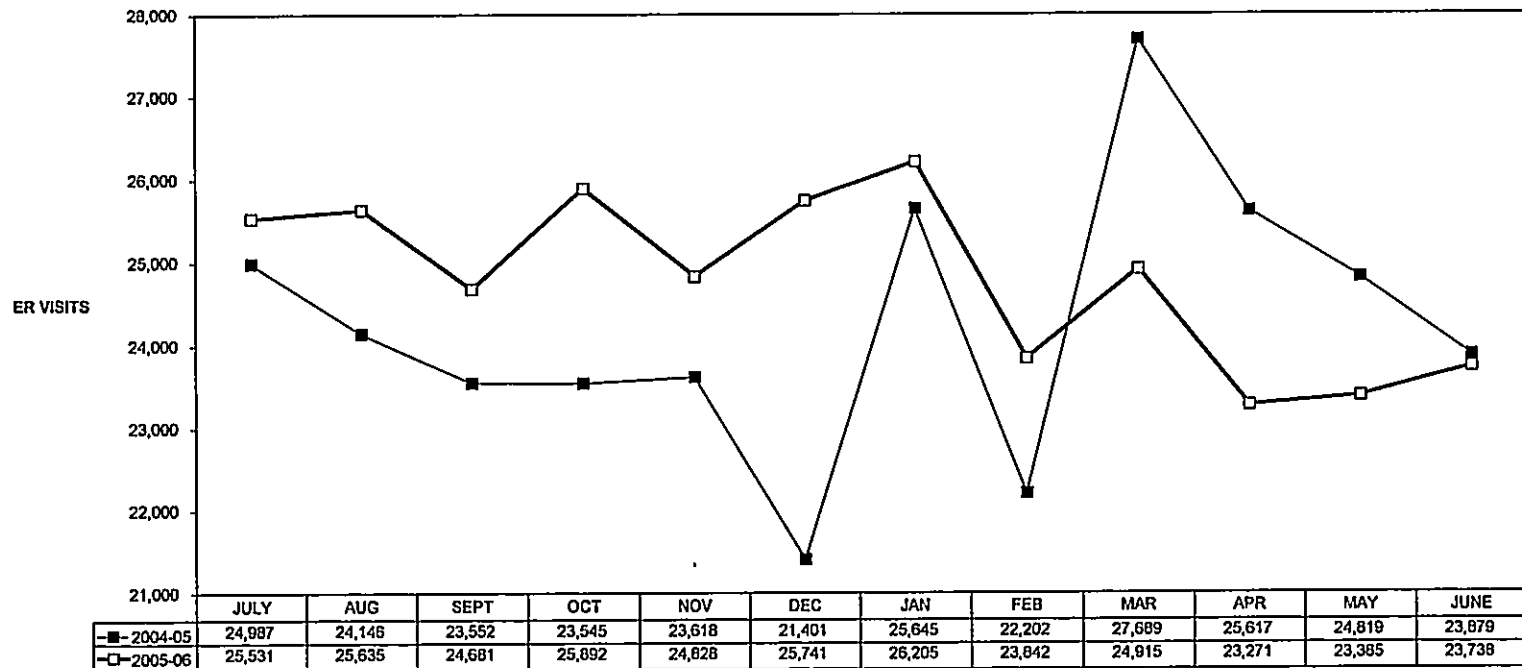
ACTUAL												YTD Actual Average
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
11,183	11,219	10,552	11,515	11,727	10,408	12,795	11,781	13,672	13,339	13,763	11,996	11,996
5,804	5,876	5,598	5,764	5,558	5,565	6,015	5,753	5,788	5,621	5,789	5,550	5,723
3,693	3,591	3,237	2,982	2,765	1,914	3,324	2,282	2,769	2,935	2,285	2,423	2,850
NA												
4,307	3,460	4,165	3,284	3,568	3,514	3,511	2,386	5,460	3,722	2,982	3,910	3,689
24,987	24,146	23,552	23,545	23,618	21,401	25,645	22,202	27,689	25,617	24,819	23,879	24,268

**FISCAL YEAR 2005-06**

LAC+USC Medical Center  
H/UCLA Medical Center  
MLK/D Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
**TOTAL**

ACTUAL												YTD Actual Average
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
12,265	12,415	12,064	12,926	12,738	13,455	13,703	12,727	12,930	11,907	12,516	12,130	12,648
5,303	5,638	5,472	5,684	5,576	5,171	5,049	4,784	5,051	4,946	4,179	4,670	5,127
3,511	3,939	3,617	3,571	3,380	3,393	3,604	3,232	3,568	3,407	3,590	3,473	3,524
NA												
4,452	3,643	3,528	3,711	3,134	3,722	3,849	3,099	3,366	3,011	3,100	3,465	3,507
25,531	25,635	24,681	25,892	24,828	25,741	26,205	23,842	24,915	23,271	23,385	23,738	24,606

## **MONTHLY OUTPATIENT EMERGENCY ROOM VISITS REPORT**



ATTACHMENT II-B

**OUTPATIENT VISITS - AMBULATORY CARE**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**FOR THE MONTH ENDING JUNE 30, 2006**

	(1) FY 05-06 ADOPTED BUDGET	(2) FY 05-06 YTD BUDGET	(3) 06/06 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 04-05 ACTUAL
LAC+USC MEDICAL CENTER	43,448	43,448	42,625	47,932	45,956	44,246
H/UCLA MEDICAL CENTER	22,968	22,968	22,802	24,490	23,762	23,074
MLK/D MEDICAL CENTER	12,251	12,251	12,740	14,152	13,630	12,271
RLA NATIONAL REHAB. CENTER	4,560	4,525	4,400	5,166	4,945	4,784
OV/UCLA MEDICAL CENTER	15,336	16,421	16,913	17,505	16,470	15,476
<b>TOTAL</b>	<b>98,563</b>	<b>99,613</b>	<b>99,480</b>	<b>109,245</b>	<b>104,764</b>	<b>99,851</b>

**NOTES:**

- (1) Per the Board Adopted Budget after Supplemental Budget Resolutions. (September 20, 2005) averaged on monthly basis.
- (2) YTD budget will be developed by the facilities based on the number of Visits necessary to achieve each facility's Board Adopted budget. Monthly targets to be developed by facilities.
- (3) Monthly budget will be developed by the facilities for the report month based on the number of Visits necessary to achieve each facility's Board Adopted budget.
- (4) The aggregate number of actual Visits for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for Visits will be developed based on the facility's operating plan averaged on monthly basis.
- (6) Actual average number of Visits averaged for the 12-month period of Fiscal Year 2004-05.

ATTACHMENT I-C

# OUTPATIENT VISITS - AMBULATORY CARE

COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
FISCAL YEARS 2004-05 AND 2005-06

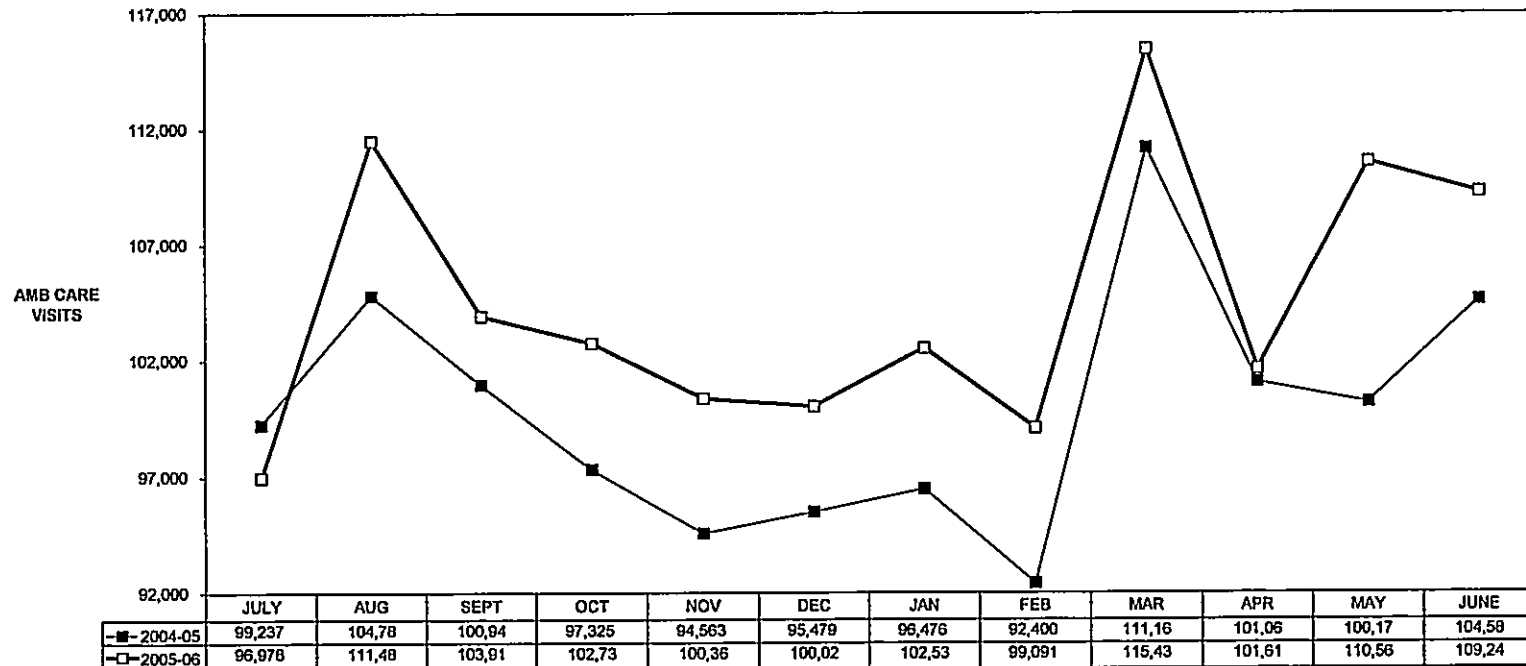
## FISCAL YEAR 2004-05

	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual Average
LAC+USC Medical Center	43,620	46,252	45,440	44,276	41,817	42,003	42,977	41,436	48,886	44,247	44,030	45,963	44,248
H/UCLA Medical Center	23,549	24,566	23,473	22,426	21,497	22,154	21,911	21,254	24,953	23,647	23,363	24,098	23,074
MLK/D Medical Center	11,770	12,614	11,673	11,735	11,425	11,657	12,639	11,508	14,511	12,498	12,241	12,979	12,271
RLA National Rehabilitation Center	4,475	4,959	4,735	4,461	4,958	4,617	4,819	4,401	5,480	4,902	4,705	4,890	4,784
OV/UCLA Medical Center	15,823	16,393	15,628	14,427	14,866	15,048	14,130	13,801	17,332	15,772	15,837	16,653	15,476
TOTAL	99,237	104,784	100,949	97,325	94,563	95,479	96,476	92,400	111,162	101,066	100,176	104,583	99,851

## FISCAL YEAR 2005-06

	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual Average
LAC+USC Medical Center	43,258	49,121	45,883	45,189	44,165	43,308	45,420	43,426	49,058	45,121	48,439	47,932	45,860
H/UCLA Medical Center	21,647	24,989	23,699	23,239	22,763	23,074	23,555	22,783	26,991	22,489	25,023	24,490	23,729
MLK/D Medical Center	12,135	14,238	13,309	13,476	13,061	13,207	13,344	13,191	15,589	13,329	13,569	14,152	13,550
RLA National Rehabilitation Center	4,455	5,590	5,114	4,860	4,757	4,270	4,946	4,591	5,346	4,665	4,922	5,166	4,890
OV/UCLA Medical Center	15,483	17,549	15,905	15,974	15,620	16,163	15,267	15,100	18,452	16,015	18,612	17,505	16,470
TOTAL	96,978	111,487	103,910	102,738	100,366	100,022	102,532	99,091	115,436	101,619	110,565	109,245	104,499

## MONTHLY OUTPATIENT AMBULATORY CARE VISITS REPORT



ATTACHMENT II-C